Completing the Elizabeth line

5 April 2023





Design Overview & Integration

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Scheme Development

Business Case and Pre-Bill Consultation

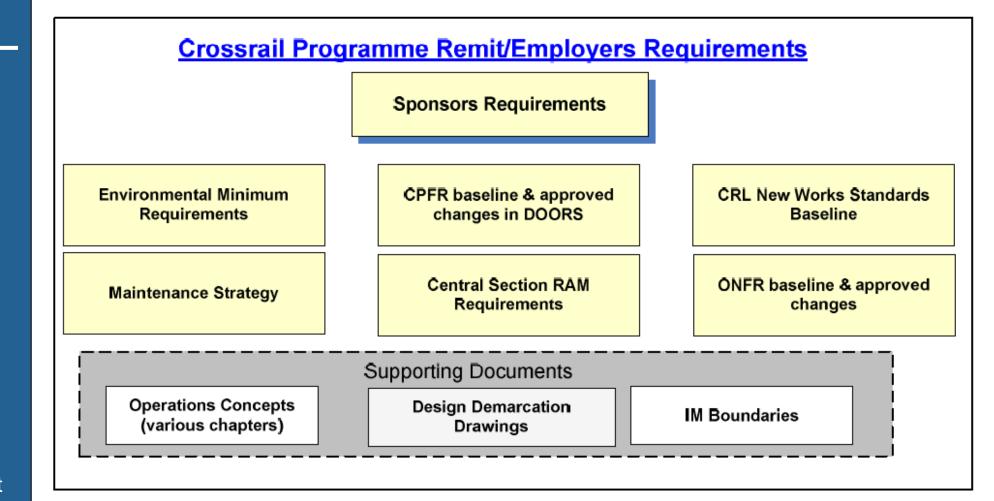
Crossrail (Hybrid) Bill and Reference Designs

Sponsor's Requirements

Stakeholders and Programme Partners Consultation

Crossrail Programme Functional Requirements (CPFR)

Requirements Management established from the outset



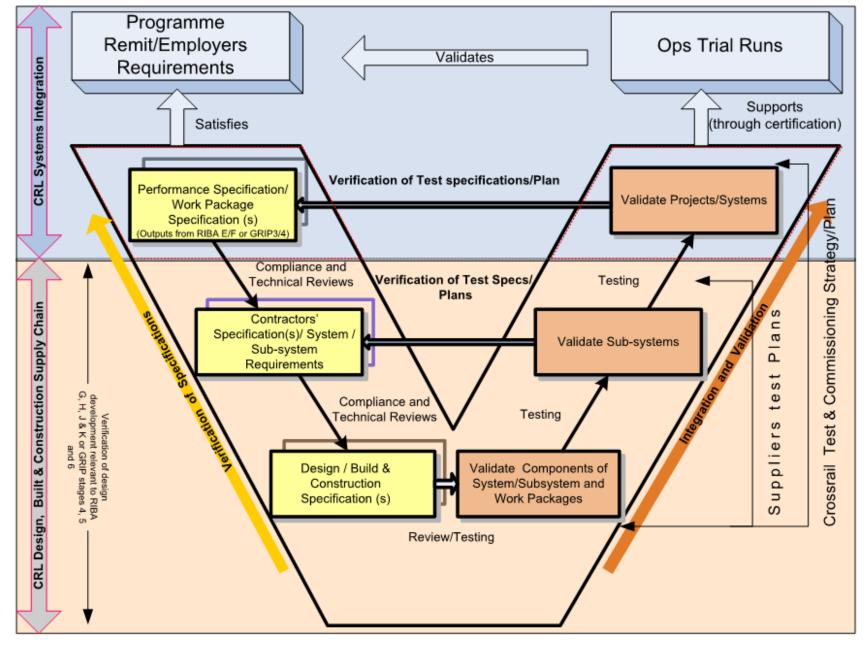




Requirements

DOORS Implementation

A clear engineering lifecycle was developed, implemented and built into the overall programme schedule





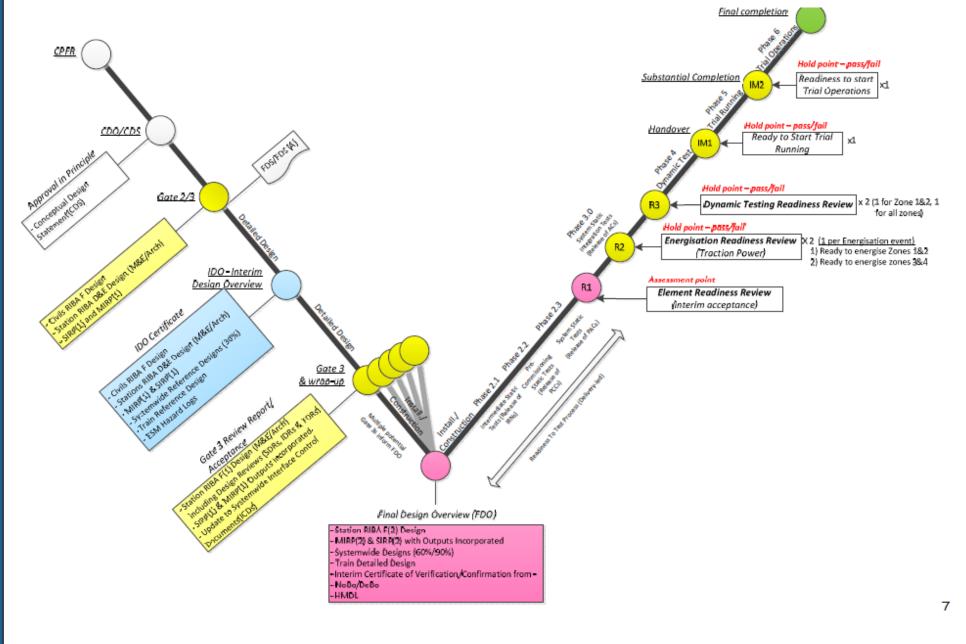


Engineering Foundation

Design Gates 1, 2 & 3 leading to:

Concept Design Overview
Interim Design Overview
Final Design Overview

Design baselines updated as details were worked, with Final Design Submission Addenda produced all the way through the life-cycle up to As-Built status.





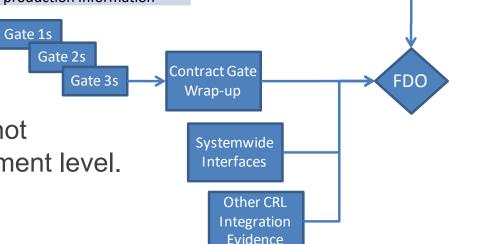


Design Gates and the Final Design Overview

- During design phase the Contractors presented design assurance to CRL at 3 'Gates'
- ▶ The following table provides details of the Crossrail Gates 1, 2 and 3 and the equivalent stages under other familiar processes:

Crossrail Gate	RIBA Stage	GRIP Stage	LU Stage	% completion	Description
Gate 1	C or D	3	Conceptual Design Statement Ref Clause 3.15 – S1538	20% Design	Final Scheme design
Gate 2	E	4		60% Design	Development of single option
Gate 3	F	5	Compliance Submission Ref Clause 3.17 - S1538	100% Design	Detailed design; tender documents and production information

- Wrap-up Gate was used to bring together a Contractor's Gate 3 submissions to demonstrate a complete design.
- ▶ The Handover strategy was based around Elements, and not Contracts, so CRL needed to test the Designs from an Element level.
- ▶ This led to the Final Design Overview Process





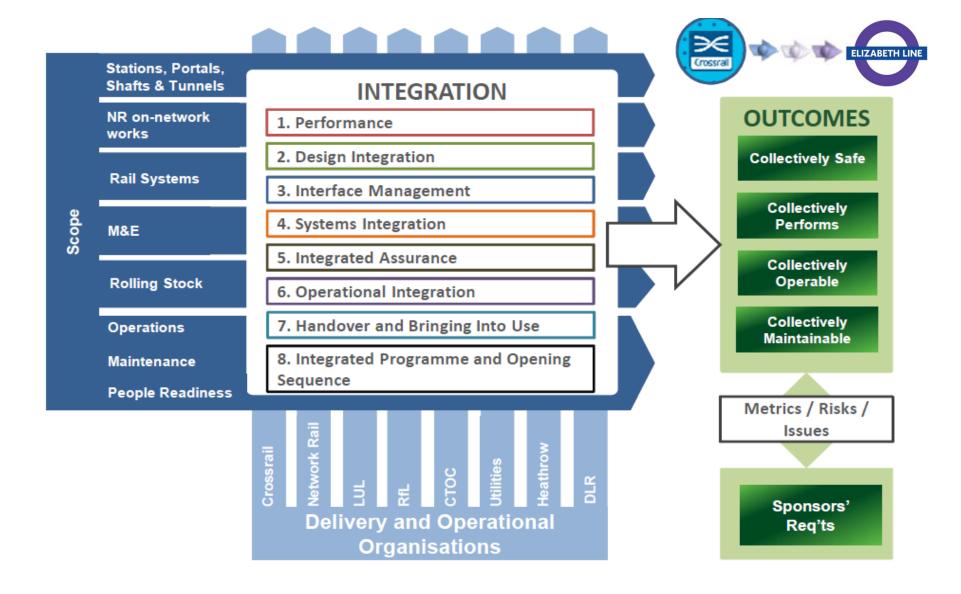


IM Assurance

Integration Model

Four Pillars

Collectively Safe
Collectively Performs
Collectively Operable
Collectively Maintainable







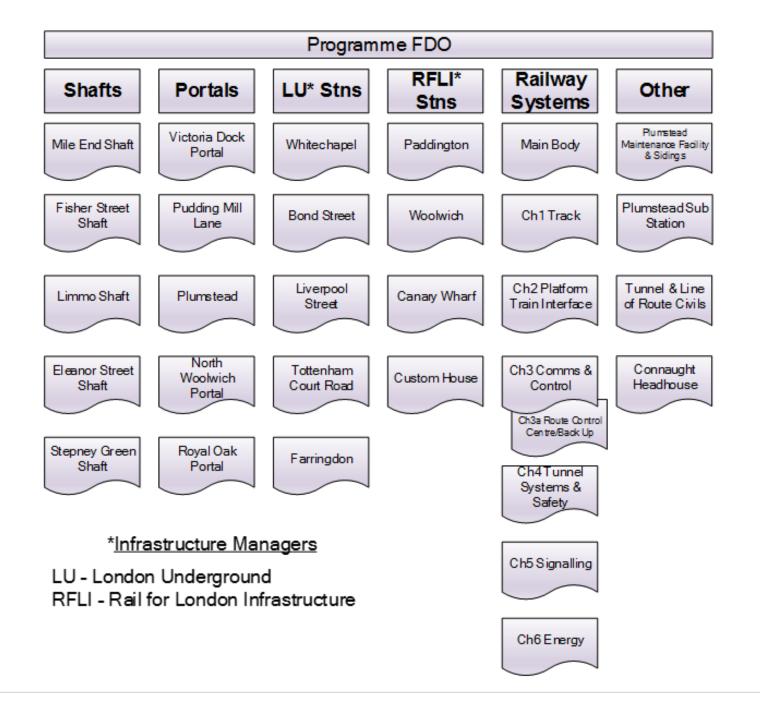
FINAL DESIGN OVERVIEWS (FDO)

Outputs:

Completion and acceptance of 32 FDO Reports

Completion and approval of over 1,000 FDO evidence documents

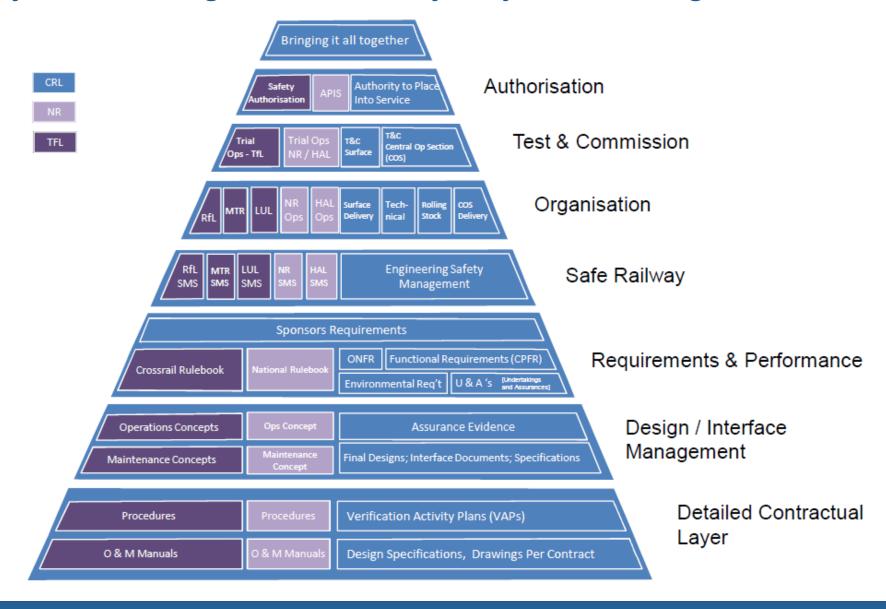
Close out of over 2,000 FDO issues raised during the review process







Systems Integration – Many Layers of Integration







Processes supporting Integration

Four Pillars

Collectively Safe
Collectively Operable
Collectively Maintainable
Collectively Performs

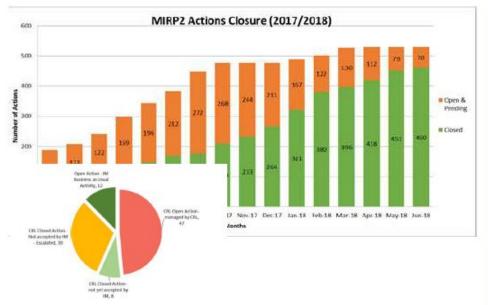
These are the key processes that provide CRL with the "four pillars"

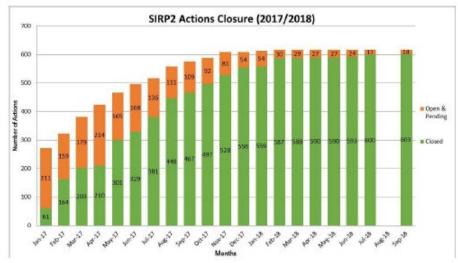
Integration Activity		Operations	Maintenance	Safety	Involvement?
Collectively Safe					
Hazard management process				X	X
 Design and Engineering safety justifications (DESJs and ESJs) 				X	X
Focussed Quantified Risk Assessments				X	CRL
Interoperability - TSI Compliance (NoBo) and NNTRs				X	X
CSM compliance – AsBo reports				X	X
Interface Hazard Analyses				X	X
Safety Justifications (per Element)				X	CRL
Overall end to end railway safety justification (one line-wide)				X	CRL
Collectively Operable					
System Integration Review Panel Outputs		X			X
CPFR requirements compliance	X	Х	X		X
Collectively Maintainable					
Maintenance Integration Review Panel Outputs			X		X
Maintenance boundaries definition			X	X	CRL
Maintenance Plan (per station and system)			X		CRL
RAM analysis	X	Х	X		X
Collectively Performs					
Simulation / modelling	X				X
 Test & Commissioning certificates (integration, dynamic testing, trial running) 	X				X
Technical Assurance					
Design Assurance outputs	X	X	X	X	X
Architectural assurance	X				X
Materials Compliance	X			X	X
Requirements Management	X	X	X	X	X
EMC Management	X			X	X
IDO and FDO reviews	X	X	X	X	CRL
Progressive Assurance (inspections)	X				CRL
Test & Commissioning certificates (integration, dynamic testing, trial running)	X				Х





Operations & Maintenance Integration





SIRP and MIRP workshops brought project and operational personnel together for facilitated scenario-based discussion

SIRP 2

- 64 workshops run 2016/7
- Emphasis on operability
- Actions tracked and subject to rigorous closure process

Earlier SIRP 0&1 series similarly managed

- Emphasis on design alignment with Operational Concepts
 MIRP 1 and 2
- 61 workshops run
- · Similar closure tracking process

Statements of Operability Assessment and Holistic Maintenance Plans represent the final outputs, and act as a condition to design approval at FDO

The workshops served also as an input for operator preparation of procedures





Crossrail Engineering Safety and Assurance Case (CESAC)

Marshalling the Evidence:

The CESAC was the top level summary assurance case

Complete argument drawn from CRL, RFLI, MTR-EL, LUL, BT and NR to demonstrate that:

- The minimum scope and functionality conditions for each stage had been met
- The delivered scope and functionality was sufficiently integrated and assured for the subsequent stage
- The IM's and Operators were ready

