

What is a Health Risk Assessment?
 A Health Risk Assessment (HRA) provides a systematic approach to evaluate the potential for hazardous health to the workplace and to ensure that appropriate controls are in place to protect against adverse exposure. In practice, the Health Risk Assessment involves **identifying health hazards, evaluating the risk to health, and effectively controlling exposure and monitoring the health of individuals** involved in the work activities.
 A **hazard** is anything with the potential to cause harm, and a **residual hazard** is something with the potential to adversely affect an individual's health. The difference between safety hazards and health hazards is that safety hazards have the potential to cause sudden injury, whereas **health hazards have the potential to cause latent occupational illness**, varying degrees of disability and

Approach to Health Risk Assessment
 This tool is based on the ORL Guidelines. Health Risk Assessment and the guideline should be used in conjunction with this tool. Below is an example of the HRA overview template. The Health Hazards are fixed; the exposure groups fields are **EXAMPLES ONLY**. Each asset will need to determine the relevant exposure groups and whether exposure is a result of the normal duties, non-routine or periodic activities of the job (Y) or not expected (N). It is then necessary to **create a tab for each exposure group** where the detailed health risk assessment is completed. In this tool the remainder of the tabs within this workbook provide detailed assessments of each exposure group. The process includes:
 1) Identification of the hazard;
 2) Identification of the potential consequence without controls in place and the associated inherent risk;
 3) Details on the current controls;
 4) Assessment of the Residual Risk with the current controls in place

EXAMPLE HRA OVERVIEW		Health Hazards (ALL MUST BE CONSIDERED)																											
		Noise	Vibration	Exposure to Temperature	Ionising Radiation	Light (including ultraviolet)	Pressure (i.e. asphyxiation)	Liquids (i.e. oil, hydraulic)	Compressed gases (i.e. oxygen, nitrogen, acetylene, carbon dioxide, methane, ammonia)	Flammable gases (i.e. methane, propane)	Flammable liquids (i.e. petrol, diesel)	Flammable solids (i.e. dust)	Explosives	Corrosives	Toxic (i.e. cyanide)	Asbestos	Mould	Biological	Chemical (i.e. acids, alkalis)	Organic solvents (i.e. benzene, toluene, xylene)	Lead	Mercury	Other metals (i.e. cadmium, nickel, chromium)	Other inorganic (i.e. silica, tungsten)	Other organic (i.e. pesticides, herbicides)	Other (i.e. dust, fumes, smoke)	Psychosocial (i.e. stress, fatigue)	Other (i.e. ergonomics, repetitive strain)	
Staff	Construction workers	Y	Y	N	N	N	Y	N	N	Y	N	Y	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
	Construction specialists																												
	Site visitors	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N	N
Contractors	Construction workers	Y	Y	N	N	Y	N	N	Y	N	Y	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	
	Construction specialists																												
	Site visitors																												
Visitors	Visitors																												
	Suppliers																												
Others	Neighbours																												
	Members of the public																												
Higher risk groups	Young persons																												
	Disabled																												
	Pregnant/Nursing mothers																												
	Migrant workers/Ethnic minorities																												
	Lone workers																												

Hazard Types
 Physical
 Chemical
 Ergonomic
 Biological
 Psychosocial

Legend
 Y Exposure in routine, non-routine or periodic activities of the job even if of short duration
 N Exposure is not expected in routine, non-routine or periodic activities of the job

Impact	Likelihood					
	1	2	3	4	5	
	Never occurred in the industry	Occurred in industry before but never in Crossrail	Occurred more than once per year in the industry, but rarely in Crossrail	Occurred more than once a year in industry and in Crossrail	Common in the Industry and in Crossrail, occurring several time per year	
	Highly unlikely	Unlikely	Possible	Likely	Highly likely	
5	Multiple fatalities >5	L3	L3	L4	L5	L5
4	Few fatalities (1-5)	L3	L3	L3	L4	L5
3	Multiple LTIs, injury or illness resulting in permanent disability	L3	L3	L3	L3	L4
2	Single LTI, injury or illnesses resulting in temporary disability	L2	L3	L3	L3	L3
1	Medical treatment or restricted workday case	L1	L2	L3	L3	L3

High	Unacceptable risk: Exposure exceeds WELs. Not adequately controlled. Further risk reduction is urgently required. Focused HRA should be conducted.
Medium	Unacceptable risk: There is some degree of control, exposure could exceed the WELs. Further risk mitigation is required and must be implemented. Focused HRA should be conducted.
Low	Acceptable risk: Risk is controlled, ie. exposure is below the WELs but must be monitored for change
Inconclusive	Inconclusive risk: Insufficient information available to make a conclusion. A focused HRA should be conducted.

HSxx Fatigue Risk Assessment Tool.xlsx

HRA Pre Requisites

Considerations

The following considerations are the good practices that any Site/Department would have in place before and during the health risk assessment process, which are essential to manage and monitor the hazards and protect health:

Work-related

- Training and competence e.g. fatigue awareness, fatigue risk assessment and fatigue monitoring
- Monitoring and enforcing of control measures e.g. rest breaks,
- Medical emergency response planning
- Routine health assessments e.g. CBH health assessment, including sleep disorder assessment and night workers health assessments
- Routine inspections
- Audit protocols – internal
- Incident reporting and investigation
- Occupational illness and absence reporting

Non work related

- Training - Fatigue and sleep management
- Good sleep hygiene e.g. managing social interference, prepare bedroom, diet and exercise

Health Risk Assessment (Example only) Fatigue

Location:	Exposure Group:	Assessment Conducted by:	Title: Safety Advisor
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Hazard	Potential Consequence	Current Risk Assessment						Additional Controls to Reduce Risk to ALARP					
		Inherent Risk			Residual Risk			Further Actions (Information should be transferred to the	Action Owner	Target Date	Status/Date	Health Surveillance/Monitoring Requirements (Detail transferred to the Health improvement)	
		I	L	Risk	I	L	Risk						
WORKING HOURS Overtime >2 hours, length of shift above target, hours working in seven day periods exceed 60, number of hours rest in 24/48 hours exceeds target, number of consecutive shifts (5 days or 3 nights), changes in shift start time (frequent), rest after block of nights or early shifts <2days	Excessive fatigue affecting performance and increasing risk of incident				Limit overtime to 2 hours Day shift 12 hours, night/early shift 10 hours Maximum 60 hours per week, 2 days rest after block of consecutive nights, Limit shifts to 5 consecutive 12 hour day shifts and 10 hour night shifts, forward rotating shift pattern,				First night shift limited to 8 hours				
WORK ENVIRONMENT Temperature extremes, noise exposure, vibration exposure, light <6000 lux, workstation set up poor, welfare facilities limited access, work related driving, comfort too high	Excessive fatigue affecting performance and increasing risk of incident				Temperature, noise and vibration controlled, lighting assessment and plan in place, re-design of workstation, increased welfare facilities, driver risk assessment and monitoring				Supervision				
WORK ACTIVITIES Workload demand and capacity extremely demanding, continuous attention, few or no breaks, safety /business critical work (1am - 3pm, 2pm - 4pm), monotonous, repetitive, physically or mental demanding work, unplanned work, unrealistic time constraints and lack of resources	Excessive fatigue affecting performance and increasing risk of incident				Review of work plans, rostered breaks				Supervision				
WORK PRACTICES Overtime expectation, frequent roster changes, annual leave not taken, poor absence management, no training and supervision	Excessive fatigue affecting performance and increasing risk of incident				Limit overtime, Planning to reduce roster changes, monitor annual leave, agency cover for absences, fatigue awareness training				Fatigue awareness training for supervisors				
FITNESS FOR WORK Health assessment night workers and shift workers, good diet and hydration, lifestyle risk management, experience of shift work, exercise, sedative and stimulants, sedentary, health conditions	Excessive fatigue affecting performance and increasing risk of incident				Health assessment procedure and schedule - night workers, shift workers, individual fatigue risk assessment questionnaire, fatigue training - employee responsibilities, D&A testing, referral to occupational health				Monitor outcome of health assessment				
SLEEP - Quality & Quantity Number of hours sleep, inducing sleep, wakefulness, sleep before first night, total sleep in 24 hours, napping	Excessive fatigue affecting performance and increasing risk of incident				Awareness training and tracking, supervisor training in fatigue assessment								
NON WORK RELATED FACTORS Family, friends and neighbours, social commitments, preparation for sleep - self and bedroom, commute, exercise and food, accommodation	Excessive fatigue affecting performance and increasing risk of incident				Monitor commute time, provide accommodation, awareness training				Review commute time				

Personnel Involved in Review: Enter names here....

Date Review Completed: Enter date of review here

L4-5	Unacceptable risk: Exposure exceeds OELs. Not adequately controlled. Further risk reduction is urgently required. Focused HRA should be conducted.
L3	Unacceptable risk: There is some degree of control, exposure could exceed the OELs. Further risk mitigation is required and must be implemented. Focused HRA should be conducted.
L1-2	Acceptable risk: Risk is controlled, i.e. exposure is below the OELs but must be monitored for change
Inconclusive	Inconclusive risk: Insufficient information available to make a conclusion. A focused HRA should be conducted.

Hierarchy of controls

1. Elimination – remove the hazard entirely;
2. Substitution – replace the original substance or process with one less hazardous;
3. Technical or Engineering control
 - o Containment and isolation – the hazard, though present is contained to reduce exposure e.g. e.g. contained sampling equipment
 - o Local exhaust ventilation e.g. fume cupboard;
3. Administrative/management control
 - o Modification –changing work patterns, reduce duration and frequency of exposure by job rotation
 - o Working procedures and job instructions
 - o Signage
 - o Training –hazard and associated risks;
4. Personal protective equipment (PPE)

HSxx Fatigue Risk Assessment Tool.xlsx
Fatigue TRA

Health Risk Assessment (Example only) Fatigue

Location:	Exposure Group: Electricians	Assessment Conducted by:	Title: Safety Advisor
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Description of tasks:

FATIGUE	Hazard	Potential Consequence	Inherent Risk			Current Risk Assessment			Further Actions (Information should be transferred to the	Additional Controls to Reduce Risk to ALARP			Health Monitoring Requirements (Detail transferred to the Health improvement plan)	
			I	L	Risk	Current Controls	Residual Risk			Action Owner	Target Date	Status/Date		
							I	L						Risk
	WORKING HOURS Overtime >2 hours, length of shift above target, hours working in seven day periods exceed 60, number of hours rest in 24/48 hours exceeds target, number of consecutive shifts (5 days or 3 nights),	Excessive fatigue affecting performance and increasing risk of incident	4	4	L4	Limit overtime to 2 hours Day shift 12 hours, night/early shift 10 hours Maximum 70 hours per week, 1 days rest after block of consecutive nights, Forward rotating shift pattern, No young persons working on site	4	3	L3	Increased supervision, Increase sign off for work completed,				
	WORK ENVIRONMENT Temperature extremes, noise exposure, vibration exposure, light <6000 lux, workstation set up poor, welfare facilities limited access, work related driving, comfort	Excessive fatigue affecting performance and increasing risk of incident	2	4	L3	Work clothing and PPE to control temperature, noise, inclement weather and vibration, Job rotation, Well lit canteen	2	3	L3	Supervision				
	WORK ACTIVITIES Workload demand and capacity extremely demanding, continuous attention, few or no breaks, safety /business critical work (1am - 3am, 2pm - 4pm), monotonous, repetitive, physically or mental demanding work, unplanned work, unrealistic time constraints and lack of resources	Excessive fatigue affecting performance and increasing risk of incident	1	4	L3	Review of work plans, Hazards identified - <i>controls in place</i> , Control of work tasks - <i>to be determined</i> , Rostered breaks	1	3	L3	Supervision, No safety critical tasks between 1am - 3am and 2pm - 4pm, Increase electricians on duty, Task rotation				
	WORK PRACTICES Overtime expectation, frequent roster changes, annual leave not taken, poor absence management, no training and supervision	Excessive fatigue affecting performance and increasing risk of incident	3	4	L3	Limit overtime and complete exceedance form, Planning to reduce roster changes, monitor annual leave, agency cover for absences, fatigue awareness training, Good communication,	3	3	L3	Fatigue awareness training for supervisors				
	FITNESS FOR WORK Health assessment night workers and shift workers, good diet and hydration, lifestyle risk management, experience of shift work, exercise, sedative and stimulants, sedentary, health conditions	Excessive fatigue affecting performance and increasing risk of incident	4	4	L4	Health assessment for all. Increase random D&A testing, individual fatigue risk assessment questionnaire at start of shift pattern and then 3 monthly - referral to occupational health if required, fatigue training - employee responsibilities,	4	3	L4	Monitor outcome of health assessment				Individual fatigue risk assessment questionnaire at start of shift pattern and then 3 monthly
	SLEEP - Quality & Quantity Number of hours sleep, inducing sleep, wakefulness, sleep before first night, total sleep in 24 hours, napping	Excessive fatigue affecting performance and increasing risk of incident	4	4	L4	Awareness training and tracking, supervisor training in fatigue assessment	4	3	L4	Increased supervision, Monitor quality of fatigue assessment				
	NON WORK RELATED FACTORS Family, friends and neighbours, social commitments, preparation for sleep - self and bedroom, commute, exercise and food, accommodation	Excessive fatigue affecting performance and increasing risk of incident	3	3	L3	Monitor commute time, provide accommodation, awareness training	3	2	L3	Review commute times				

Personnel Involved in Review: Enter names here....

Date Review Completed: Enter date of review here

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3. Administrative/management control
 - o Modification –changing work patterns, reduce duration and frequency of exposure by job rotation
 - o Working procedures and job instructions
 - o Signage
 - o Training –hazard and associated risks;
4. Personal protective equipment (PPE)

Individual fatigue risk assessment

Location:	Assessment Conducted by:			
Date:	Title:			
Time:	Name of employee:			
Assessment type:	Self	Random	Reasonable Suspicion	For Cause
Work schedule:	Planned	Call out	Extended hours	

FATIGUE ASSESSMENT	Step 1 Observation				
	Is there a significant change in the persons behaviour:		Yes	No	
	Physical symptoms	Bloodshot eyes		Yes	No
		Slower movements		Yes	No
		Poor co-ordination		Yes	No
		Slower than normal responses		Yes	No
	Cognitive function	Distracted from task		Yes	No
		Poor concentration/lapses in concentration		Yes	No
		Doesn't complete tasks		Yes	No
		Short term memory loss (forgets instruction)		Yes	No
		Nodding off occasionally		Yes	No
		Fixed gaze and/or reports blurred vision		Yes	No
	Emotion/Motivation	Seems depressed		Yes	No
		Irritable		Yes	No
		Doesn't care anymore		Yes	No
		Easily frustrated with tasks		Yes	No
	If 3 or more indicators are present, proceed to step 2				
	Step 2 Risk				
	Has a fatigue related incident occurred?		Yes	No	
	Has the person (self report/by another person) been identified as a fatigue risk?		Yes	No	
Is there a risk associated with the person's functioning/behaviour? (i.e. risk to self, others or		Yes	No		
If yes, what is the level of risk? (your best estimate)		High	Moderate	Low	
If you form the view that the risk is unacceptable, proceed to Step 3					
Step 3 Conversation					
Insight/Understanding	What is the person's explanation of what you have observed?				
Sleep	How many hours since they last slept?		hours		
	How long did they sleep?		hours		
	Have they experienced a recent change in their sleeping habits?		Yes	No	
	Is there a reason/s for not enough sleep or poor sleep?		Yes	No	
Work	What tasks have they been working on this shift?				
	Are those tasks "high risk" for fatigue? E.g. repetitious or in hot conditions?		Yes	No	
	If Yes, how long have they been working on that task?				
Breaks	When did they last have a break in shift?				
	How long was the break?				
Personal responsibility	When did they last drink water or eat something?				
	What do they usually do to prevent fatigue?				
A decision is now required on whether intervention is needed or not					
Step 4 Supervisor action	What is the level of risk associated with this person's continuing without intervention?		Yes	No	
	If that risk is unacceptable, what steps need to be taken to minimise the immediate risk?				
	a. Task rotation option				
	b. Short break option				
	c. Go home option				
	Has this person been associated with previous fatigue issues?		Yes	No	
	Follow up procedures:				
	First occasion – deal with it informally, but record incident		Yes	No	
Incident report completed		Yes	No		
Disciplinary procedures		Yes	No		
Training in fatigue management recommended		Yes	No		
Referral to occupational health		Yes	No		

Work activities

Normal - demands	Increase demands	Abnormal demands	Excessive demands
Workload - extremely undemanding, lots of spare capacity	Workload - Moderately undemanding, some spare capacity	Workload – moderately demanding – little spare capacity	Workload – extremely demanding, no spare capacity
Continuous attention – rarely, nearly none of the time	Continuous attention – some of the time	Continuous attention – most of the time	Continuous attention – all or nearly all of the time
Ability to take regular breaks in well-lit area with access to water.	Rest breaks (20 minutes uninterrupted if working over 6 hours)	Safety critical/business critical work between 2pm -4pm or 1am-3am	Unrealistic time constraints
	Safety critical/business critical	Monotonous, repetitive, physically and mentally demanding	Lack of resources
		Unplanned work	

Working practices - controls

Normal – Usual Working hours	Moderate control	Limited control	Poor control
Limited overtime	Occasional overtime, under 2 hours per shift to cover increased workload and unplanned leave Absence managed with short term increase in demand	Regular overtime, under 2 hours per shift	Regular overtime, exceeding 2 hour per shift for workload demands and emergencies
Absence managed and workload reviewed	Excessive hours monitored with minimal consequences	Absence not managed and demand increased	Leave not taken
Monitor excessive hours	Leave taken on block	Excessive hours monitored with no consequences	No supervision or training
Leave taken regularly	Roster changes made infrequently	Roster changes made regularly	
Protocol in place and followed for roster changes	One-off training	Limited training and supervision	
Regular training and supervision	Supervision for high risk activities		

Fitness for work

Normal – health management	Moderate impact	Increasing impact	High impact
Regular health assessment for night workers and shift workers to monitor for sleep related disorders i.e. shiftwork sleep disorder, insomnia, sleep apnoea	Health assessment for night workers only with general health assessment for shift workers	Previous health assessment – not shift work specific	Sedentary role and lifestyle
Health assessment includes monitoring of potential long term health effects ie digestive problems, heart disease, stress and mental illness	Sleep related health condition, well managed	Newly diagnosed health condition	No health assessment
Balanced diet and good hydration by staff	Limited access to healthy eating options and fluids	Poor diet and occasional dehydration	Undiagnosed sleep related health condition
Lifestyle risk management by staff ie drugs, alcohol, smoking and exercise	Occasional use of stimulants (caffeine, smoking) or sedatives (sleeping tablets)	Regular use of stimulants or sedatives	Long term health condition not managed
	New to shiftwork	No regular exercise	

Sleep – quality and quantity

Healthy sleep	Moderate sleep	Unhealthy sleep	Poor sleep
Regularly sleep 7 or more hours a night	Sleep 4-7 hours a night	Sleep 4-7 hours a night	Sleep less than 4 hours a night
Fall asleep within 10 minutes	Less than 6 hours in previous 24 hour period	Less than 12 hours sleep in previous 48 hours	No napping
No extended periods of wakefulness	Take more than 30 minutes to fall asleep	Awake for over 16 hours	
Slept 2-3 hours before night shift	Occasional periods of wakefulness	Difficulty falling and staying asleep, waking tired	
Total sleep in 24 hours of 7-9 hours	Had a rest before work	Stress affecting quality of sleep most nights	
	Healthy naps of 20-30 minutes	Unhealthy napping of 2-3 hours on day shift or days off	

Non work related factors

Normal	Moderate impact	Increasing impact	High impact
Minimal disturbance from family, friends and neighbours	Occasional disturbance from family, friends and neighbours	Living in multiple occupancy accommodation	Poor relationship with neighbour
No social commitments impacting on sleep opportunity	Occasional social commitments impacting on sleep opportunity	Numerous family and social commitments	Driving home after shifts/night work
Relax ready for sleep	No bedtime routine	Strenuous exercise or large meal within 2 hours of sleep	
Bedroom prepared for good sleep	Bedroom too light, noisy or hot/cold and bed not comfortable	Driving home at end of shift patterns (lodgings during shift patterns)	
	Long commute to work – public transport		